



Monthly newsletter

July 2025



The Chairman of the ALSAI hosted a meeting with the senior leaders of the Westminster Foundation for Democracy (WFD)

On June 3, 2025, the Chairman of the Albanian Supreme Audit Institution, Mr. Arben Shehu, hosted a meeting with senior representatives of the Westminster Foundation for Democracy (WFD).

Mr. Shehu met with Mr. Chris Levick, WFD Regional Director for Europe and Central Asia. Also present at the meeting were the Deputy Regional Director of the WFD for the Western Balkans, Mr. Damir Neziri; the WFD Director for Albania, Ms. Valbona Kuka, as well as representatives from the British Embassy in Tirana. The meeting was held within the framework of bilateral cooperation with the National Audit Office of the United Kingdom (NAO UK).

During the meeting, it was agreed to continue cooperation on institutional capacity building, in coordination with international partners, including NAO UK and regional counterparts.

The ALSAI has successfully implemented several training programs supported by the WFD, to improve techniques and methods of drafting audit reports, develop an institutional communication strategy, etc.

These initiatives aim to develop a communication strategy and improved reporting mechanisms with Parliament, civil society and the media, with a focus on increasing transparency and accountability.

With the support of the WFD, in March 2025, senior experts from the United Kingdom's National Audit Office conducted training with auditors and specialists from the ALSAI on audit report writing techniques and the institution's Communication Strategy.

This was the first time that NAO UK experts were in Albania to provide technical assistance to the ALSAI. On March 20, 2025, the Chairman of the ALSAI, Mr. Arben Shehu, hosted a meeting with NAO UK experts, Mr. Benjamin Peters, Head of External Communications; Mr. Dan Gluckman, Senior Manager for Digital Communications; Ms. Natalie Low, Senior Manager of Audit. The meeting emphasized the importance of cooperation on the development of advanced methodologies that provide increased professional standards.

Statistics



86 audits in process

56 audits are published in the web

29 complaints/requests for information

12 advertised job vacancies

Implementation of recommendations left in audits

The Albanian Supreme Audit Institution has concluded the report "Implementation of recommendations made in previous audits" (part I). The report has been submitted to the Assembly of the Republic of Albania.

The process for following up on the implementation of recommendations, initiating and implementing corrective measures by audited entities provides detailed information on the added value that the work of the ALSAI brings to the administration of public finances.

The consolidation of an effective mechanism for systematic verification and reporting of the implementation of recommendations allows not only the ALSAI, but also third parties, the Assembly, the Government, etc., to continuously provide complete information regarding the actions taken by the audited entities for the drafting of strategic documents or for initiatives for legal, administrative and organizational changes.

The scheme and approach used for monitoring the implementation of recommendations aim to produce consolidated institutional indicators regarding the acceptability and applicability of recommendations, thus enabling the increase of parliamentary oversight by the Assembly over the Executive, with the aim of increasing the accountability of the management of public funds.

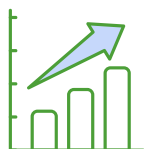


MAIN INDICATORS



1641 RECOMMENDATIONS ISSUED IN TOTAL

From the verifications conducted for 42 audits regarding the level of implementation of recommendations issued in previous audits, it resulted that a total of 1641 recommendations were issued to the audited entities.



1639 RECOMMENDATIONS ACCEPTED OR 99%

Regarding the level of implementation of the recommendations made, it resulted that out of a total of 1641 recommendations issued, 1639 measures or 99.9% were fully and partially accepted and 2 measures or about 0.1% were not accepted.



1092 MEASURES IMPLEMENTED AND IN PROCESS OR 67%

The verification of the implementation of the recommendations resulted in 1092 measures or about 67% of them being fully implemented, partially implemented and in the process of implementation. In more detail, 674 measures (41%) have been fully implemented, 243 measures (15%) have been partially implemented; 175 (11%) are in the process of implementation.



547 UNIMPLEMENTED MEASURES OR 33%

In conclusion, for all measures that have resulted in the status "not implemented" (547 measures or 33%) and "partially implemented", the ALSAI has requested their full implementation. While for measures with the status "in the process of implementation", the acceleration of the process until their full implementation is encouraged.



870 Organizational measures



458 Disciplinary measure



263 Financial effects (in numbers)



38 Administrative measures



12 Measures for legal improvements

18 Combined audits

13 Compliance audits

9 Performance audits

1 Financial audit

1 Thematic audit

Thematic audit “On the monitoring of the Sasaj HPP”

The Albanian Supreme Audit Institution has completed the thematic audit “On the monitoring of the Sasaj Hydropower Plant”, Saranda, for the period from the start of the concession until 31.01.2025. This real-time audit began immediately after the burst of the Bunec hydroelectric power plant dam.

The audit was conducted at the Ministry of Infrastructure and Energy (MoIE) and the National Agency for Natural Resources (NANR).

Several shortcomings were found from this audit, which are summarized as follows:

- The retaining structure surrounding the pressure basin had suffered damage, resulting in the spillage of stored water, causing damage to vegetation in the mountain stream as well as to homes, businesses, and infrastructure.
- The NANR has not carried out sufficient monitoring for the “Sasaj” hydropower plant, but also for other HPPs. The lack of monitoring is related to the concessionaires’ failure to comply with the relevant agreements for periodic submission of documentation, as well as deficiencies in the inspections carried out at these HPPs by the NANR.
- The concessionaire has not taken continuous measures for the safety of the constituent works of the “Sasaj” HPP and the prevention of such events.
- The NANR has inspected the constituent works of the “Sasaj” HPP after the damage, but there is no correspondence regarding the measures that the concessionaire should take, neither with the local government bodies nor with the concessionaire itself for compensation for damages.
- The concessionaire has not completed the works and has not put the HPP into operation within the time stipulated in the agreement, however, the provisions of this agreement for the application of penalties have not been respected.
- The concessionaire has not implemented the contractual obligations regarding the maintenance and periodic investments that should have been carried out in the works of the HPP “Sasaj”.
- From the verification of the documentation and at the facility, it results that the installed power for the “Sasaj” hydropower plant is 8600 kW. Referring to the provisions of the concession contract, the designed and approved power for this work is 5,500 kW. This deviation from the provisions of the contract constitutes a direct violation of the concession agreement and is accompanied by problems of a technical nature, which affect the optimal functioning of the work.



Audit at the National Agency for Protected Areas Tirana and AdZM Kukës, Berat, Vlorë

ALSAI has conducted an audit at the National Agency for Protected Areas (NAPA) and the Administration of Protected Areas (APA) in Kukës, Berat, and Vlorë. Several issues were identified from this audit, which are summarized as follows:

- Irregularities in the documentation submitted by the applicant and in the procedure for reviewing and evaluating requests by the structures of the PAs and the NAPA. The Management Sector in the PAs has not specifically defined and described the scope of the permitted activity to be carried out in the protected area.
- For the period January 2022 to 30.09.2024, the Monitoring Directorate/Sector at the AKZM and AdZMs carried out 636 inspections and, according to the minutes kept on site, damage was estimated at 590,457,704 lekë; respectively: from fires, 157 cases worth 260,795,000 lekë; from illegal activities (logging, decorative stones, etc.); 479 cases worth 329,662,704 lekë. From the audit of the financial statements, it was found that this value was not accounted for as a liability and was not collected for the period under audit, resulting in missing revenue in the AKZM budget.



- As of 30.09.2024, a total of 105 lease contracts for the use of areas in the protected area have been concluded by the AdZM and AKZM. The audit found that 53 of them, worth 397,013,980 lekë, resulted in unpaid and unaccounted liabilities. Namely: 27 entities with various economic activities with liabilities worth 29,505,449 lekë; 26 HPPs with unpaid liabilities worth 367,508,531 lekë, which constitute missing income for the AKZM budget.
- Within the protected areas, 784 informal constructions were found, which were mainly created before 2015, before the formation of the National Agency for Protected Areas. AKZM has notified law enforcement institutions, such as: IKMT, the Police Directorate and the Prosecutor's Office of the relevant district, for all cases during the period 2022-September 2024, of which it is not confirmed that they have returned an official response, not continuing with further procedures, with the aim of punishing the responsible entities/persons according to the law.

Audit on the General Directorate of Public Property

ALSAI has audited the General Directorate of Public Property in the former Ministry of Finance and Economy, currently the General Directorate of State Property in the Ministry of Economy, Culture and Innovation (MoECI). At the conclusion of the audit conducted for the period 01.01.2023 to 31.12.2023, it resulted that:

- For the period under audit, no policies and action plans were drafted for the privatization of state-owned commercial companies in the strategic and non-strategic sectors, as well as state assets.
- No reports, summaries or periodic reports have been prepared regarding the privatization and property sale processes throughout 2023.
- State property monitoring structures during 2023 have not carried out an efficient process of monitoring lease contracts, with the aim of fulfilling their contractual obligations up to the calculation and withholding of penalties.
- The financial indicators and financial statements of joint stock companies with 100% state capital under the administration of the Ministry responsible for the Economy have not been approved on time, most of which result in losses, which deepen year after year. Specifically, for 2022, 8 companies result in losses, in the amount of 2,446,746 thousand ALL. It is noted that there is a lack of an analysis to highlight the factors that affect the deterioration of the financial situation of these companies in order to improve the situation.
- 9 companies declared in liquidation have not been monitored, which result in significant losses and financial difficulties, leaving them out of the attention of institutional decision-making, with consequences in the administration of the property they manage and which administer real estate in the amount of 6,852,990 thousand ALL, and have created liabilities over the years in the amount of 2,225,667 thousand ALL, as liabilities to employees of supervisory boards, social security and third parties.
- There continues to be an arrears dividend, not liquidated, in the amount of 4,054,214 thousand ALL.



- A large number of objects are identified for which it is evident that, although years have passed since the initiation of privatization procedures (starting in 2007), the privatization process has not been completed and has not resulted in the sale of the property. The excessive length of the privatization process, coupled with the failure to publish the properties in the privatization process for which approval has been obtained, risks maximizing the value of their sale and the timely and successful completion of the privatization process.
- A lack of coherence of the legal framework is identified as well as problems in the process of monitoring and evaluating the areas built in excess of the construction permit.
- At the end of the audit, negative effects resulted from the failure to impose penalties on the implementation of "1 euro" lease contracts in the amount of 102,556 thousand lekë; missing income from the non-collection of lease obligations from tenant entities in the amount of 2,218 thousand lekë; negative effects from the administration and sale of property in the amount of 43,402 thousand lekë.

Audit on the Albanian Investment Corporation

The ALSAI has completed the audit of the Albanian Investment Corporation SHA, for the period 17.10.2019-30.06.2024, paying special attention, among other things, to issues related to the recognition of its economic and financial activity and the organization and functioning according to the approved regulations; the assessment and functioning of the financial management and control system, the audit of financial statements, arrears, etc.

At the end of the audit, it resulted that:

- The budget planning of the Albanian Investment Corporation (KISH) has been carried out insufficiently and without detailed argumentation, with significant discrepancies between forecasts and realizations, negatively affecting the economic and financial performance of the company.
- The Albanian Investment Corporation has not implemented standardized manuals, guidelines or methodologies for the design, selection and management of projects, undermining the strategic process and the achievement of its objectives.
- The project proposals drafted by the Albanian Investment Corporation during the years 2022-2024 were implemented without respecting the established procedures, with a lack of detailed analyses on risks, objectives and profitability, making it impossible to assess the economic impact and potential benefits.
- From the audit of the activities of the AIC, it is concluded that in 2024 there was an interruption in the implementation of previous project proposals, including those in the energy sector and the development of priority areas, even though expenses were incurred on contracting external experts to carry out the pre-feasibility.

- From the audit of project proposals within the framework of the development of state properties, it is found that there is no document/regulation/manual on their identification and selection, as well as no analysis on profitability, financial costs, potential risks, added value for money, profitability of investment, or on the concrete steps that will need to be followed for each project proposal before its announcement, such as pre-feasibility/feasibility, as was done for the projects of the period 2022-2023; as well as a comparative analysis of whether the project proposals would be developed by the institutions themselves, with internal financing from the state budget.
 - KISH has submitted financial statements and income tax returns for the years 2020-2023 in two versions, exceeding the legal deadlines and exposing itself to penalties and interests for non-compliance with deadlines and amendments. Furthermore, the responsibilities for the preparation of financial statements are not well defined between the Executive Director and the Director of Finance, causing ambiguity and lack of institutional clarity.
 - The audit found a lack of documentation to verify the fulfillment of the criteria by the members of the Supervisory Council and an incomplete structure of the Council, including the absence of a chairman during the period 2020-2023.
 - The terms of remuneration for independent local members were not clearly defined, resulting in different remuneration from those of members from central institutions.
-



ALSAI - NAO Kosovo hold working meetings in Albania and Kosovo for parallel audit on dam safety



On May 29-30, 2025, the next meeting between the audit groups of the Albanian Supreme Audit Institution (ALSAI) and the National Audit Office of Kosovo (NAO) took place in Pristina within the framework of the parallel performance audit on the topic "Protection and safety of dams".

In this meeting, the director of the Performance Audit Department, Mr. Aulent Guri, auditors Mr. Artan Topjana, Mr. Skënder Muça and Xhuljeta Çelaj participated in the capacity of the ALSAI audit group. While from the NAO, in the capacity of the audit group were the director of the Performance Audit Department, Ms. Ariana Gjonbalaj Shala, the team leader, Ms. Alba Keqa and Ms. Kujtesa Alaj.

The audit teams discussed the audit topic and common objectives, to assess the management and safety measures at the dams of both countries, the methodology, and the compatibility of the audit plans, the pre-study situation and other issues of the audit process.

NA study visit to the Batllava Lake dam was also held, where the situation on the ground was discussed and closely observed in the presence of the responsible Kosovo institutions that use this dam.

On 23-24 June 2025, the National Audit Office of Kosovo conducted a 2-day working visit to Albania. The audit teams of the ALSAI and the National Audit Office closely visited the Tirana Artificial Lake dam, as well as the Banja and Moglica dams. The Moglica dam is also the highest dam in Albania with 166.5 m in height and is of particular importance for the hydropower sector. This dam was built in the last 10 years.

During the visits to the Banja and Moglica dams, the audit teams were accompanied by representatives of the institutions that oversee the safety of these dams. Through mutual field visits, the audit teams create a complete picture of the situation of the dams in Albania and Kosovo.

MEETING NO.3 OF THE EUROSAI WORKING GROUP



“Benefits and Methodologies of Real-Time Auditing”

The third meeting of the EUROSAI Project Working Group “On the benefits and methodologies of real-time auditing” was concluded on 6 June 2025 in Bucharest.

The meeting, chaired by the Italian Court of Auditors (Corte dei Conti), aimed to foster the exchange of experiences among the Supreme Audit Institutions of the EUROSAI community, regarding real-time auditing.

The meeting was organized by the SAI of Romania and was attended by 19 European Supreme Audit Institutions (SAIs).

The need for real-time audits arose from the pressure that Supreme Audit Institutions are under from Parliaments, the public and stakeholders to respond to current issues.

In his welcoming speech, the President of the Court of Accounts of Romania, Mr. Busuioc, pointed out that today the interest is not on the implementation of budgets or violations in procurement procedures that occurred years ago. “The public and Parliament want to be informed about how taxpayers' money is currently being used and what measures SAIs are taking to prevent their misuse, or whether governments are responding optimally to emergency situations.”

Through real-time audits, SAIs can provide timely recommendations for improvements. At the end of the meeting, a document on the methodology and benefits of real-time audits was also approved.

WORKSHOP IN PRISTINA



“IT Audits - Developments and Challenges”

On 29-30 May 2025, a regional workshop on “Information Technology Audits – Developments and Challenges” was held in Pristina, organized by the National Audit Office of Kosovo (NAO).

The activity focused on knowledge exchange, strengthening cooperation between Supreme Audit Institutions (SAIs) and addressing current challenges in auditing Information Technology (IT) in the public sector.

The event was attended by representatives from SAIs from the region and beyond, including Poland, Portugal, Estonia, Turkey, North Macedonia and Albania, as well as representatives from the international organization INTOSAI, Development Initiative (IDI). The SAI was represented by auditors Elira Cukalla and Rovena Deda. During the workshop, participants shared best practices in IT audits, developments in the use of artificial intelligence in auditing, as well as strategies for dealing with cyber threats in public administration.

The ALSAI participates in the conference organized by the European Court of Auditors on "Protection"



The European Court of Auditors (ECA) organized a conference on "Defense" on 30 June 2025.

The event was attended by high-level representatives from the ECA, Supreme Audit Institutions, representatives of NATO and other European Union institutions, members of parliaments of various EU countries, as well as representatives of organizations that focus on defense issues. The ALSAI was represented at this conference by the Secretary General, Ms. Valbona Gaxha, Ms. Ermira Hoxha and Ms. Anila Alcani.

The conference discussed several issues, such as: the future of EU defence policy, strengthening preparedness, financing and auditing, and decision-making by Parliament.

Specifically, the current geopolitical context and how the EU is responding to the urgency of transforming defence and strengthening its security were discussed, where perspectives from NATO member states or experts were also presented. In terms of strengthening the preparedness of the EU defence industry, the experts discussed the real situation and challenges of the EU defence industrial bases both on land and in space.



In the context of the measures being taken by governments, and with reference to the picture of investments in the field of defense, which in recent years has changed considerably, including both EU grants and loans, representatives of SAIs discussed the various perspectives and challenges related to auditing. Representatives of the European Parliament and those of the parliaments of the member states, as well as NATO experts, presented the parliamentary perspective on defense policies.



Auditors of the ALSAI, study visit to the Turkish Court of Accounts (TCA) for the audit in the "Security Sector"

The Turkish Court of Accounts (TCA) has launched a program on "Security Sector Audit" for the Albanian Supreme Audit Institution.

The five-day training program on "Security Sector Audit", organized by TCA for the delegation of the ALSAI, was held on 5-9 May 2025.

Five auditors of the ALSAI conducted a study visit to the Turkish Court of Accounts with a focus on exchanging experiences on "Security Sector Audit".

The purpose of this study visit to Ankara was to exchange the experience of the Turkish Court of Accounts, in auditing the "Defense and Security Sector", facilitating the sharing of knowledge and experiences between the two Supreme Audit Institutions (SAI). The SAI was represented in this visit by the auditors, Mr. Aldo Kume, Mr. Paolo Xhezo, Mr. Herman Imeraj, Mr. Henri Axhushi and Mr. Kreshnik Petku. The ALSAI auditor group was welcomed by the Vice President of TCA, Mr. Ahmet Tezcan, who also welcomed the meeting of the proceedings.



During the study visit, audits conducted on defense and security issues by the Turkish Court of Accounts were presented. The ALSAI auditors were introduced to the TCA's experience and methodology in auditing the security field.

As part of the program, which was held with the support of the Turkish Cooperation and Coordination Agency (TIKA), field visits were organized to various institutions and organizations, such as: the Turkish Gendarmerie and the Defense Industry Agency, the M. K. Atatürk Memorial in the Presidency of Turkey, the 1st and 2nd Assemblies of the Turkish Government.

IDI seminar on SAI PMF performance assessment

A seminar on the implementation and evaluation of the Performance of Supreme Audit Institutions (SAI PMF), organized by the INTOSAI Development Initiative (IDI), was held in Istanbul from 2 to 6 June 2025. The aim of this activity was to further strengthen capacities and knowledge on the methodology and current developments of the Performance Measurement Framework for Supreme Audit Institutions, as well as knowledge on the independent review of assessments within the framework of EUROSAI.

The seminar agenda focused on in-depth root cause analysis, based on all aspects that affect the institution's performance, as well as on integrated assessment.

Representatives of peer institutions held discussions and presentations, sharing experiences and best practices on important topics related to the performance assessment process of supreme audit institutions, quality management and independent assessments.



ALSAI cooperates with the National Audit Office of Norway on performance audits



Within the framework of the inter-institutional cooperation that the Albanian Supreme Audit Institution (ALSAI) has with the National Audit Office of Norway (NAO), the Performance Audit Department conducted a working visit to Bergen on 3-5 June 2025, which focused on the audits that are being carried out with the assistance of Norwegian auditors.

This working visit from the ALSAI was attended by the following auditors: Mr. Aulent Guri, Ms. Arminda Bushi, Ms. Eva Kushta, Ms. Vjola Kojani, Ms. Annavanessa Hoxhaj, Mr. Klarenc Xhaferaj, Ms. Xhuljeta Çelaj, Ms. Brisilda Hyka, Ms. Arjeta Çoku and Ms. Jorida Zhegu.

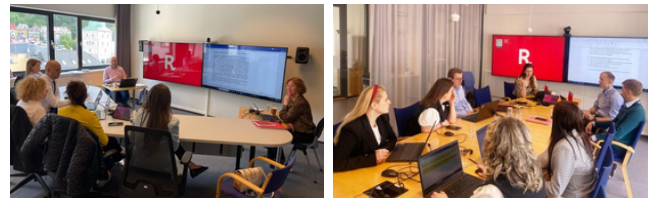
The visit aimed to discuss and analyze the progress of two audits that were conducted with the assistance of Norwegian counterparts: "Water quality on beaches" and "Psycho-social services in the pre-university education system". During the three days of the workshop, the findings, structure and ways to improve the report were discussed, new methods for increasing the quality of audits were analyzed, and ideas for strengthening cooperation were exchanged.

The audit group on the topic "Water quality at beaches" discussed the content of the issues addressed, their structure and description in the report, as well as the formulation of the findings and recommendations. The audit group also had the opportunity to follow a presentation by a representative of the Municipality of Bergen regarding the experience of this municipality in monitoring the quality of bathing water and in managing urban wastewater.

The National Audit Office of Sweden conducts Block III of the Performance Audit Training Program

Block III of the Performance Audit Training Program, organized by the Swedish National Audit Office (SNAO), took place in Skopje from 24 to 27 June 2025. The training was conducted through a combination of theoretical presentations, practical exercises, and group work, promoting a structured and collaborative process.

In this training block, participants followed an intensive program, which aimed to strengthen analytical and methodological skills for the preparation of a performance audit program. This block deepened the knowledge gained from the two previous blocks, focusing on how to build a problem-based audit program, how to select the most appropriate audit techniques and how to argue the methodological approach for the concrete audits that the groups were developing. Special importance was given to case studies as an essential method in performance auditing.



The audit team, focused on "Psycho-social service in the pre-university education system", worked closely with three auditors from the Norwegian SAI to build and develop the audit program, which was finalized in January 2025 and was based on three main pillars: the quality of the service provided, existing capacities and institutional policies in this area. During the workshop, a presentation was also given by the University of Bergen on "Psycho-social service in schools", to get acquainted with the way the service is organized in this country and the studies conducted in this area.

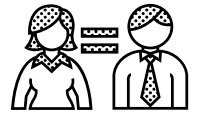
The Norwegian counterparts have helped to guide the ALSAI audit team towards a simpler and more understandable approach for a wider audience, including the public, the media and the Parliament.

In the context of expanding cooperation for the future, several concrete possibilities were proposed, including conducting parallel audits with the Norwegian SAI on common topics, as well as involving Albanian auditors in audits conducted by Norwegian counterparts.



From the ALSAI, auditors Annavanessa Hoxhaj, Lorena Liçi and Arjeta Çoku participated in this training, who are conducting a performance audit on the topic "Community care for the elderly and service decentralization".

UN Women Albania - ALSAI, Gender-Sensitive Audit Guide presented



On June 12, 2025, the presentation session of the Gender-Sensitive Auditing Guide, prepared by UN Women Albania, took place. This guide comes as a result of joint work with the ALSAI, following the signing of the Memorandum of Understanding and the drafting of a joint work plan on activities to be developed in the future.

Auditors and representatives from various departments and directorates from the Albanian Supreme Audit Institution participated in this meeting, with the aim of getting to know and discussing on a wider scale the practical guide, which, although mainly focused on performance audits, could also serve as a working document for other types of audits to enable the inclusion of a gender perspective in all public audit processes.

This guide will also serve to expand and increase the professional capacities of auditors by promoting the exchange of knowledge to properly assess gender inequality and to promote and recommend the provision of appropriate services through gender-specific audits not only at the national level but also beyond.



The meeting discussed the stages of the audit process, the identification of cases of gender inequality, and the role of the ALSAI in integrating this perspective into the audit process.

Regional workshop in Pristina on gender equality



With the support of UN Women, a regional meeting on the topic "Initiatives for a new collaborative performance audit" was organized in Pristina on 9-10 June 2025. The event brought together representatives from the Supreme Audit Institutions (SAIs) of the three countries and other partners to discuss the possibilities of developing joint audits with a focus on women's empowerment in decision-making and gender equality.

From the ALSAI, Mr. Aulent Guri, Director of the Performance Audit Department, and the auditors Ms. Eva Kushta and Ms. Arjeta Çoku participated in this activity.

The activity was part of the regional program "Transformative Financing for Gender Equality in the Western Balkans", supported by the Government of Sweden through SIDA and implemented by UN Women in Kosovo, Albania, North Macedonia, Bosnia and Herzegovina and Serbia.

The main objective of this working meeting was to discuss with the audit teams from the respective Supreme Audit Institutions (SAIs) the initiative for a new collaborative performance audit on the topic "Women Leaders - Women in Politics, Parliament and in Leadership Positions in Central Government".

Representatives of the Supreme Audit Institutions discussed, shared their practices and experiences in conducting audits related to gender equality and the impact that these audits have on the topic in focus.

Cooperation with counterpart SAIs enables an in-depth analysis of existing policies, identification of gaps in the implementation of gender quotas and assessment of the impact of gender equality strategies.

Thank you for reading!

© All rights reserved by ALSAI

 www.klsh.org.al	 Kontrolli i Lartë i Shtetit
 E-mail: klsh@klsh.org.al info@klsh.org.al	 klsh_org_al  (KLSH) Albanian Supreme Audit Institution
 "Abdi Toptani" Street No. 1 Tirana	 Public reception hours: Monday Thursday: 08:00 – 16:30 Friday: 08:00 – 14:00